



**TO COUNCILLOR:**

N Alam  
L A Bentley  
G A Boulter  
J W Boyce  
Mrs L M Broadley

F S Broadley  
Mrs H E Darling JP  
D A Gamble (Chair)  
Mrs S Z Haq  
Miss P V Joshi

J Kaufman  
Mrs L Kaufman  
K J Loydall  
D W Loydall  
Dr I K Ridley (Vice-Chair)

Dear Sir or Madam

I hereby **SUMMON** you to attend a meeting of the **POLICY, FINANCE AND DEVELOPMENT COMMITTEE** to be held at the **COUNCIL OFFICES, STATION ROAD, WIGSTON** on **TUESDAY, 22 MARCH 2022** at **7.00 PM** for the transaction of the business set out in the Agenda below.

Yours faithfully

Council Offices  
Wigston  
**14 March 2022**

**Mrs Anne E Court**  
Chief Executive



**ITEM NO.**

**AGENDA**

**PAGE NO'S**

**Live Stream of Meeting | Instructions**

**This meeting will be live streamed.**

**Press & Public Access:**

**YouTube Live Stream**

A direct link to the live stream of the meeting's proceedings on the Council's YouTube Channel is below.

<https://youtu.be/p9MicGIwBGc>

**1. Apologies for Absence**

To receive apologies for absence from Members to determine the quorum of the meeting in accordance with Rule 7 of Part 4 of the Constitution.

**2. Appointment of Substitutes**

To appoint substitute Members in accordance with Rule 26 of Part 4 of the Constitution and the Substitution Procedure Rules.

**3. Declarations of Interest**



**Postal Address:** Council Offices, Station Road, Wigston, Leicestershire LE18 2DR

**Refuse & Recycling Centre:** The Depot, Wigston Road, Oadby, Leicestershire LE2 5JE

**Tel:** (0116) 288 8961 **Fax:** (0116) 288 7828 **Email:** [csc@oadby-wigston.gov.uk](mailto:csc@oadby-wigston.gov.uk)

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Members are reminded that any declaration of interest should be made having regard to the Members' Code of Conduct. In particular, Members must make clear the nature of the interest and whether it is 'pecuniary' or 'non-pecuniary'.

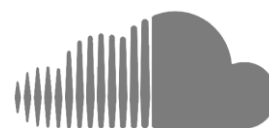
- 4. Minutes of the Previous Meeting** **4 - 7**
- To read, confirm and sign the minutes of the previous meeting in accordance with Rule 19 of Part 4 of the Constitution.
- 5. Action List Arising from the Previous Meeting**
- There was no Action List arising from the previous meeting.
- 6. Petitions and Deputations**
- To receive any Petitions and, or, Deputations in accordance with Rule(s) 11 and 12 of Part 4 of the Constitution and the Petitions Procedure Rules respectively.
- 7. Support For Energy Bills - The Council Tax Rebate 2022-23: Discretionary Fund** **8 - 11**
- Report of the Strategic Director / Section 151 Officer
- 8. Progress of Recommendations Arising from the 2021 LGA Financial Health Check** **12 - 19**
- Report of the Strategic Director / Section 151 Officer
- 9. Communications Strategy - Member Consultation (March 2022)** **20 - 23**
- Report of the Head of Customer Service & Transformation
- 10. Boundary Commission for England - Proposed Blaby, Oadby and Wigston County Constituency (2023 Review)** **24 - 33**
- Report of the Head of Law & Democracy / Monitoring Officer

**For more information, please contact:**

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# Agenda Item 4

**MINUTES OF THE MEETING OF THE POLICY, FINANCE AND DEVELOPMENT COMMITTEE  
HELD AT THE COUNCIL OFFICES, STATION ROAD, WIGSTON ON TUESDAY, 1 FEBRUARY  
2022 COMMENCING AT 7.00 PM**

## **PRESENT**

D A Gamble                      Chair  
Dr I K Ridley                    Vice-Chair



## **COUNCILLORS**

N Alam  
L A Bentley  
G A Boulter  
J W Boyce  
Mrs L M Broadley  
F S Broadley  
Mrs S Z Haq  
Miss P V Joshi  
J Kaufman  
Mrs L Kaufman  
K J Loydall  
D W Loydall

## **OFFICERS IN ATTENDANCE**

Ms T Bingham                      Strategic Director / Section 151 Officer  
C Campbell                        Head of Finance / Deputy Section 151 Officer  
D M Gill                              Head of Law & Democracy / Monitoring Officer  
S Tucker                             Democratic & Electoral Services Manager / Deputy Monitoring Officer

## **REMOTE ATTENDANCE**

Mrs P Fisher                        Head of Customer Service & Transformation  
A Thorpe                             Head of Built Environment

## **78. APOLOGIES FOR ABSENCE**

None.

## **79. APPOINTMENT OF SUBSTITUTES**

None.

## **80. DECLARATIONS OF INTEREST**

None.

## **81. MINUTES OF THE PREVIOUS MEETING**

By affirmation of the meeting, it was

**UNANIMOUSLY RESOLVED THAT:**

**The minutes of the previous meeting held on 7 December 2021 be taken as read, confirmed and signed.**

**82. ACTION LIST ARISING FROM THE PREVIOUS MEETING**

There was no action list arising from the previous meeting held on 7 December 2021.

**83. PETITIONS AND DEPUTATIONS**

None.

**84. BUDGET MONITORING (Q3 2021/22)**

The Committee gave consideration to the report as set out on pages 8 – 19 of the agenda, which asked it to note the overall Council position for the financial year 2021/22, as at the end of the third Quarter for both Revenue and Capital Expenditure.

The Head of Finance tabled a correction to the report at paragraphs 4.6 and 4.9 to replace the word 'overspend' with 'underspend'.

It was moved by the Chair, seconded by the Vice-Chair and

**UNANIMOUSLY RESOLVED THAT:**

- (i) The content of the report be noted; and**
- (ii) The Senior Leadership Team be instructed to continue to look at ways to reduce the overspend.**

**85. DRAFT BUDGET & MEDIUM TERM FINANCIAL STRATEGY (2022/23) UPDATE**

The Committee gave consideration to the report as set out on pages 20 – 50 of the agenda, which asked it to review the draft budget estimates for 2022/23, the Medium Term Financial Plan (MTFP) forecasts, and the 2022/23 Capital Programme and proposed sources of funding.

An amendment was moved by the Chair, proposing that £20,000 be provisionally entered into the budget to fund improvement works at Fludes Lane, Oadby, with scoping work to be carried out between the date of the Committee meeting and the next meeting of Full Council on Tuesday 24 February 2022. The amendment was seconded by Councillor Mrs S Z Haq, put to the vote and carried:

**Votes For: 14**  
**Votes Against: 0**  
**Abstentions: 0**

The recommendations, as amended, were then moved en bloc by J W Boyce and seconded by the Vice Chair.

**RESOLVED THAT:**

- (i) The Section 151 Officer's statement on the robustness of the budget and the adequacy of reserves be noted;**
- (ii) A recommendation be made to Full Council to approve the Draft Revenue Budget, subject to any final adjustments as may be required for new**

- information prior to its next meeting (such as the NNDR1 final estimates and the Final Finance Settlement 2022/23);
- (iii) A basic Band D Council Tax of £239.50 be recommended to Full Council;
  - (iv) Approval of the HRA budget for 2022/23 be recommended to Full Council;
  - (v) Approval of the new Capital Schemes of the General Fund and HRA be recommended to Full Council; and
  - (vi) Approval of the Capital Strategy be recommended to Full Council.

**Votes For:** 14  
**Votes Against:** 0  
**Abstentions:** 1

#### **86. TREASURY MANAGEMENT POLICY AND STRATEGIES (2022/23)**

The Committee gave consideration to the report as set out at pages 51 – 88 of the agenda, which asked it to approve the current Treasury Management practices carried out by the Council.

The Committee welcomed the report and asked that particular attention to be drawn to paragraph 3.4, at which the Section 151 Officer reported that the Council complied with the requirement to keep net borrowing below the relevant CFR in 2020/21 and no difficulties were foreseen for the current year or in respect of net debt for future years.

It was moved by J W Boyce, seconded by J Kaufman and

#### **UNANIMOUSLY RESOLVED THAT:**

- (i) The Treasury Management Policy be approved;
- (ii) The Prudential Indicators for 2022/23 be approved;
- (iii) The Treasury Strategy and Plan 2022/23 be approved; and
- (iv) The Investment Strategy 2022/23 be approved;

#### **87. STANDARDS & ETHICAL INDICATORS (Q3 2021/22)**

The Committee gave consideration to the report as set out on pages 89 – 98 of the agenda, which asked it to note the figures for local determination of complaints and ethical indicators for Q3 2021-22.

The Head of Law & Democracy advised the Committee that a review of the Council's use of surveillance and other investigatory powers regulated by RIPA would be carried out during February 2022.

The Committee requested that a bi-annual report providing a detailed overview of the Council's performance in responding to and resolving complaints be produced for Service Delivery Committee.

It was moved by the Chair, seconded by Mrs L Kaufman and

#### **UNANIMOUSLY RESOLVED THAT:**

**The content of the report be noted.**

**THE MEETING CLOSED AT 8.45 PM**



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**Chair**

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**Tuesday, 22 March 2022**

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# Agenda Item 7



<b>Policy, Finance and Development Committee</b>	<b>Tuesday, 22 March 2022</b>	<b>Matter for Information and Decision</b>
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**Report Title:** **Support for Energy Bills – Council Tax Rebate and the Discretionary Fund**

**Report Author(s):** **Tracy Bingham, Strategic Director – S151 Officer**

<b>Purpose of Report:</b>	To provide members with an update on the Energy Support Payment and to also consult members on the design and seek delegated approval for the Council's Discretionary Fund scheme.
<b>Report Summary:</b>	The report sets out the current position and how it plans to administer the Energy Support Payment. The report then seeks feedback on the key features that Members would like to see in the Discretionary Fund scheme for which OWBC has been allocated £72,405 to support households not covered by the main scheme. Delegated authority is sought to finalise the scheme.
<b>Recommendation(s):</b>	<p><b>That Members:</b></p> <ul style="list-style-type: none"> <li><b>a) Note the contents of the report;</b></li> <li><b>b) Provide Officers with feedback on the key principles for the design of the Discretionary Scheme for OWBC; and</b></li> <li><b>c) Delegate authority to the Strategic Director – S151 Officer in consultation with the Policy, Finance and Development Committee Chair to approve a final Discretionary Fund scheme policy.</b></li> </ul>
<b>Senior Leadership, Head of Service, Manager, Officer and Other Contact(s):</b>	<p>Tracy Bingham (Director - Section 151 Officer) (0116) 257 2690 <a href="mailto:tracy.bingham@oadby-wigston.gov.uk">tracy.bingham@oadby-wigston.gov.uk</a></p> <p>Comie Campbell (Deputy Section 151 Officer) (0116) 257 2713 <a href="mailto:comie.campbell@oadby-wigston.gov.uk">comie.campbell@oadby-wigston.gov.uk</a></p> <p>Jon Owst (Revenues &amp; Benefits Manager) (0116) 288 2603 <a href="mailto:jon.owst@oadby-wigston.gov.uk">jon.owst@oadby-wigston.gov.uk</a></p>
<b>Corporate Objectives:</b>	Building, Protecting and Empowering Communities (CO1)
<b>Vision and Values:</b>	Customer Focus (V5) Accountability (V1) Respect (V2)
<b>Report Implications:-</b>	
Legal:	There are no implications arising from this report.
Financial:	The Council will receive £3,021,450 funding for the Council Tax Rebate and a further £72,450 will be received for the Discretionary Fund. New Burdens funding will be paid to the Council to cover the



	cost of administering the scheme however the level of funding is yet to be confirmed.
Corporate Risk Management:	Decreasing Financial Resources / Increasing Financial Pressures (CR1)
Equalities and Equalities Assessment (EA):	There are no implications arising from this report.
Human Rights:	There are no implications arising from this report.
Health and Safety:	There are no implications arising from this report.
<b>Statutory Officers' Comments:-</b>	
Head of Paid Service:	The report is satisfactory.
Chief Finance Officer:	As the author, the report is satisfactory.
Monitoring Officer:	The report is satisfactory.
<b>Consultees:</b>	None.
<b>Background Papers:</b>	Guidance published by the Department of Levelling Up, Housing and Communities (DLUHC) is available at <a href="https://www.gov.uk/government/publications/the-council-tax-rebate-2022-23-billing-authority-guidance/support-for-energy-bills-the-council-tax-rebate-2022-23-billing-authority-guidance#fn:1">https://www.gov.uk/government/publications/the-council-tax-rebate-2022-23-billing-authority-guidance/support-for-energy-bills-the-council-tax-rebate-2022-23-billing-authority-guidance#fn:1</a>
<b>Appendices:</b>	None.

## 1. Background

- 1.1 On 3 February 2022 the Chancellor of the Exchequer announced a package of support known as the Energy Bills Rebate to help households with rising energy bills, worth £9.1 billion in 2022-23. The measures include:
- a) A £200 discount on energy bills, repaid automatically over the next 5 years.
  - b) A £150 non-repayable rebate for households in England in council tax bands A to D, known as the Council Tax Rebate.
  - c) £144 million of discretionary funding for billing authorities to support households who are in need but are not eligible for the Council Tax Rebate, known as the Discretionary Fund.
- 1.2 Local Authorities are responsible for the operation and delivery of the of items b) and c) in the list above and it is expected that the Department for Business, Energy and Industrial Strategy will separately set out details on the energy bill discount scheme in a consultation in the spring.
- 1.3 The Department for Levelling Up, Housing and Communities (DLUHC) have confirmed that OWBC will received £3,021,450 funding for the Council Tax Rebate, based on data submitted by the Council as part of the 2021 council tax statistics return. A further £72,450 will be received for the Discretionary Fund.

## 2. The Council Tax Rebate (Core Scheme)

- 2.1 Funding paid to OWBC as a billing authority is required to be passed on to eligible households directly as a one-off £150 grant. A household is eligible if it meets all of the following criteria on 1 April 2022:
- i. It is valued in council tax bands A to D;
  - ii. It is someone's sole or main residence;
  - iii. It is a chargeable dwelling; and
  - iv. The person who is liable to pay the council tax (or would be were the property not exempt) is not a local authority, a corporate body or other body such as a housing association, the government or governmental body.
- 2.2 At the time of writing this report, officers expect that around 20,600 households will be eligible for the rebate. Roughly 70% of these already pay by Direct Debit meaning payments will be able to be made quickly.
- 2.3 Payment of the rebate to residents for whom we do not currently hold bank account information, remains a key challenge in administering payments. To encourage households to receive their payment quickly and safely, the Council has started to promote Direct Debit on its website and social media channels.
- 2.4 At the time of writing this report, plans for payment of the rebate to those households who are not wanting to sign up on Direct Debit are being developed. Officers are keen to ensure that the payment method taken forward mitigates the risk of fraudulent applications whilst balancing the need to reach all eligible residents quickly – as such, we are minded to retain a number of options at this stage, including direct payment to a bank account, credit onto a council tax account and cash payment (distributed via paypoint/post office).

### **3. The Discretionary Fund**

- 3.1 For Councils to provide support to other energy bill payers who are not eligible under the terms of the core scheme set out above, a separate Discretionary Fund has been established. How to make best use of this funding to provide payments to households is a matter to be determined locally.
- 3.2 If the rebate payment under OWBC Discretionary Fund scheme was fixed at £150 per household, 486 households could be supported.
- 3.3 Officers continue to work closely with Leicestershire Local Authority colleagues on a consistent approach to delivery and the discretionary scheme and avoid a postcode lottery and as such, the final scheme proposed is not set out in this report for approval.
- 3.4 Members are invited to put forward their proposed key principles for the discretionary scheme, covering groups we should be targeting and how we might identify them. These proposals will feed into discussions with colleagues at other Leicestershire Local Authorities and the final design of the Discretionary Fund scheme for OWBC.
- 3.5 It is proposed that delegation is given for the Strategic Director – Section 151 Officer in consultation with the Policy, Finance and Development Committee Chair to approve the final scheme.

### **4. Financial Implications**

- 4.1 Councils will have to have made all payments to eligible households on the core scheme and spent the Discretionary Fund funding by 30 September 2022.

- 4.2 At the time of writing this report, it is anticipated that actual expenditure on the core scheme to go above the funding (£3,021,450) from DLUHC, however this position will be confirmed when eligible households are identified on the eligibility date of 1 April 2022. Any scheme under-funding will be settled following reconciliation with government later in the year.
- 4.3 Finally, the government has committed to providing Councils with New Burdens funding to compensate for the additional burdens in implementing the overall policy. Confirmation of the level of this funding is yet to be confirmed. We expect the costs of delivering the scheme to be absorbed within existing budgetary provision within the 2021/22 and 2022/23 financial years, with the exception of software changes which are chargeable but are expected to be contained within the new burdens funding envelope.

# Agenda Item 8



<b>Policy, Finance and Development Committee</b>	<b>Tuesday, 22 March 2022</b>	<b>Matter for Information</b>
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**Report Title:** **Progress of Recommendations arising from the 2021 LGA Financial Health Check**

**Report Author(s):** **Tracy Bingham (Strategic Director, Section 151 Officer)**

<b>Purpose of Report:</b>	To update members in respect of the progress made in implementing the recommendations of the 2021 Local Government Association (LGA) Financial Health Check and set out the timetable for the development of a new Medium Term Financial Strategy.
<b>Report Summary:</b>	The report sets out the recommendations made by the LGA and the progress made against them by Officers and provides a timetable and detail of approach that will be undertaken to develop a new Medium Term Financial Strategy.
<b>Recommendation(s):</b>	<b>That the content of the report be noted.</b>
<b>Senior Leadership, Head of Service, Manager, Officer and Other Contact(s):</b>	<p>Tracy Bingham (Director - Section 151 Officer) (0116) 257 2690 <a href="mailto:tracy.bingham@oadby-wigston.gov.uk">tracy.bingham@oadby-wigston.gov.uk</a></p> <p>Comie Campbell (Deputy Section 151 Officer) (0116) 257 2713 <a href="mailto:comie.campbell@oadby-wigston.gov.uk">comie.campbell@oadby-wigston.gov.uk</a></p> <p>Rashpal Sohal (Finance Team Manager) (0116) 257 2705 <a href="mailto:rashpal.sohal@oadby-wigston.gov.uk">rashpal.sohal@oadby-wigston.gov.uk</a></p>
<b>Corporate Objectives:</b>	<p>Providing Excellent Services (CO3) Growing the Borough Economically (CO2) Building, Protecting and Empowering Communities (CO1)</p>
<b>Vision and Values:</b>	<p>"A Stronger Borough Together" (Vision) Accountability (V1) Respect (V2) Innovation (V4) Customer Focus (V5) Click to select vision or value.</p>
<b>Report Implications:-</b>	
Legal:	There are no implications arising from this report.
Financial:	There are no direct financial implications arising from this report, however, the way in which finance resources are organised and delivered underpins the way in which the Council manages its finances.
Corporate Risk	Decreasing Financial Resources / Increasing Financial Pressures (CR1)

Management:	
Equalities and Equalities Assessment (EA):	There are no implications arising from this report. EA not applicable
Human Rights:	There are no implications arising from this report.
Health and Safety:	There are no implications arising from this report.
<b>Statutory Officers' Comments:-</b>	
Head of Paid Service:	The report is satisfactory.
Chief Finance Officer:	As the author, the report is satisfactory.
Monitoring Officer:	The report is satisfactory.
<b>Consultees:</b>	None.
<b>Background Papers:</b>	None.
<b>Appendices:</b>	None.

## **1. Background**

- 1.1 During the Summer of 2021, the Local Government Association (LGA) offered to undertake a Financial Health Check of the Council, after identifying that the Council's capital programme and reserves position presented as an anomaly when compared to councils of a similar size and nature.
- 1.2 Barry Scarr, LGA Financial Improvement and Sustainability Advisor, undertook the review and Mark Edgell, LGA Principal Advisor subsequently presented the outcome of the review and the proposed recommendations to Members. Since this time, officers have been working to take forward the recommendations.
- 1.3 Ensuring financial sustainability both because of, and also in spite of future changes to the Local Government funding regime remains a key challenge for the Council. The Council is aware of this and in response has recently taken steps in order to stabilise the financial position of the organisation. This includes making decisions around new income generation schemes and capital projects that reduce revenue operating costs. Also included are capital projects where, although the primary aim is to regenerate the local economy, there may be additional benefits to the Council in the form of ongoing income.

## **2. Outcome of the LGA Financial Health Check**

- 2.1 As part of the feedback, the Council was praised for welcoming the LGA in to review its finances. In particular, the LGA cited examples of other councils where financial issues persisted and there was a lack of openness to challenge and failure to act.
- 2.2 Additional areas of feedback also included that the Council, had, at that time:
- a) coped well with the COVID-19 pandemic, but needed to immediately bolster its senior Finance resources;

- b) a low level of expenditure per head of the population, ranking lowest quartile compared to other districts;
- c) low levels of fees and charges when compared to nearest neighbours; and
- d) low reserves when compared to benchmarks and a more risk assessed approach to defining minimum reserve levels should be taken.

2.3 The review also set the scene with regards to the current strategic outlook for the sector – that being that there is ongoing uncertainty around the local government funding system, the changes that are due to be made and the potential impact to OWBC as well as changes to the Councils’ own spending plans because of evolving demand for services, borough demographics and the post covid-19 environment.

2.4 There were four main themed recommendations made by the LGA:

- 1. The Council needs to address resourcing issues and the quality of financial reporting;
- 2. The 2021/22 approved capital programme needs to be reassessed;
- 3. The Council needs to take a more strategic approach to Financial Planning and the delivery of savings; and
- 4. Strengthen the governance around financial decision making.

### **3. Progress made to date and Developing the Council’s Future Financial Plan – The Medium Term Financial Strategy**

3.1 The table at Appendix 1 provides an overview of the actions under each themed recommendation and the progress to date.

3.2 Significant progress has been made, particularly in setting the budget for 2022/23. Moving forward, the Council now needs to develop its strategy and plan for managing its finances.

3.3 Over the course of the coming year, the Strategic Director - S151 Officer will lead the development of a new Medium-Term Financial Strategy (MTFS) document. The MTFS, as a key strategy document, will set out how the organisation will overcome the financial challenges ahead and include a clear, deliverable and member-led sustainability plan for generating income and managing expenditure.

3.4 The MTFS will also redesign the Council’s annual financial cycle, taking on board the LGA's recommendations around strengthening financial governance and in particular engaging Members earlier on in the budget cycle. The MTFS will include the Council’s Medium Term Financial Plan (MTFP), but this will be reviewed over the coming months and the assumptions refined. (The MTFP will continue to be a stand-alone financial forecast that will be updated on a more regular basis going forward, including at budget approval).

3.5 To allow for proper Member engagement in the budget setting process for 2023/24, the draft MTFS (including an updated MTFP) will be reviewed by the PFD Committee on 13 September, following earlier informal member sessions which will be held throughout the Summer (likely July/August, with firm dates yet to be confirmed) . The final MTFS will be approved by Full Council on 27 September 2022. This approach will ensure Members are aware of the likely budget gap for the forthcoming budget year and 5-year MTFP period, based on up-to-date assumptions and provide officers with a Member-mandated budget setting approach ahead of developing budgetary proposals for 2023/24.

3.6 Setting the Council’s financial strategy ahead of the budget for 2023/24 also allows work-streams to mobilise so that new income-generation, savings projects and new ways of delivering services can be worked up - a key area will include the work already underway

on a range of income generation ideas as presented to Council in December 2021.

**Appendix 1**

<b>Recommendation</b>	<b>Action</b>	<b>Lead</b>	<b>Notes</b>	<b>Target Date</b>
<b>1: The Council needs to address resourcing issues and the quality of financial reporting:</b>	1a) Immediately engage short term resource to add to senior finance capacity	CEX / HoF	Short-term resource was engaged to assist with the budget and the achievement of items within this action plan. These roles included Interim Senior Finance Strategy Manager and Finance Manager Both of these posts have now ended and permanent officers are now in post in the roles of Finance Manager and Strategic Director - Section 151 Officer.	Complete
	1b) Ensure that budget monitoring reports are prepared for all quarters of the financial year	HoF	Implemented from September 2021 with quarterly budget monitoring reports taken to PFD Committee.	Complete
	1c) Restore the quality of budget and MTFS reports to the previous 2020/21 level	HoF	The 2022/23 budget papers were completed to a more comprehensive level to meet the statutory requirements.	Complete
	Ensure that the Section 25 statement from the S151 Officer addresses the robustness of estimates	HoF	Implemented as part of approving the 2022/23 budget and included as a separate appendix to the budget report.	Complete
<b>2: The 2021/22 approved capital programme needs to be reassessed</b>	2a) The Capital Strategy needs to be developed and approved	HoF	Implemented as part of approving the 2022/23 budget and included as a separate appendix to the budget report.	Complete
	2b) Feasibility and due diligence on costs and revenue impact needs to be carried out	HoF	This was assessed and was one of the criteria for reducing the 2021/22 Capital programme.	Complete



## Appendix 1

Recommendation	Action	Lead	Notes	Target Date
	2c) An assessment of the capacity to deliver the programme and the external resources that may be required needs to be carried out	HoF	This was actioned and the Capital Programme was substantially reduced to mitigate risk to the Council due to the level of financial reserves held.	Complete
	2d) Due diligence in terms of compliance with MHCLG regulations and whether or not a separate delivery vehicle is required under the 2011 Localism Act needs to be carried out	SD-S151	<p>Currently, the capital projects that the Council are taking forward have no requirements around establishing a separate delivery vehicle – this is because the Council is not pursuing the direct delivery of homes outside the HRA.</p> <p>In the event that such projects are considered in the future, professional legal, financial and tax advice will be sought.</p>	N/A
	2e) Prudential indicators and the revenue budget need to be amended to reflect the impact.	HoF	Implemented as part of approving the 2022/23 budget and included as a separate appendix to the budget report.	Complete
<b>3: The Council needs to take a more strategic approach to Financial Planning and the delivery of savings</b>	3a) Rebase the 2022/23 budget to reflect volatility, and the impact of capital and other decisions (e.g. IT infrastructure).	HoF	Implemented as part of approving the 2022/23 budget and included as a separate appendix to the budget report.	Complete
	3b) Develop financial projections and the associated gap over a number of years. This had been previously done for the 2020/21 budget and MTFS.	SD-S151	<p>A Medium Term Financial Plan (MTFP) was presented to Members alongside the 2022/23.</p> <p>Further work is to be now undertaken to develop a comprehensive Medium Term Financial Strategy</p>	September 2022

**Appendix 1**

Recommendation	Action	Lead	Notes	Target Date
			(MTFS) which redefines with Members, the way in which the Council will manage its finances, how it will close projected MTFP budget gaps through the delivery of savings and income generation and how it will bolster its reserves.	
	3c) Examine current strategic plans (ICT investment, office moves, learning from different ways of working) for opportunities for further savings	SD-S151	Whilst plans have been reviewed around the council's ICT investment and its plans in relation to its accommodation provision, further work to develop how the Council will close the projected MTFP budget gaps needs to be determined and set out in a new MTFS, as per 3b) above.	See 3b)
	3d) Use a risk-based assessment of reserves rather than a percentage	SD-S151	Whilst this recommendation was fully considered as part of setting the budget for 2022/23, further work is required to fully define the approach to undertaking this assessment and conveying to members as part of the MTFS and annual budget report.  The approach will be determined as part of the MTFS and therefore consolidated with 3b) above.	See 3b)
	3e) Develop a reserves strategy that prevents further deterioration	SD-S151	A strategy for the maintenance of reserves will be included as part of the MTFS, as per 3b) above.	See 3b)
<b>4: Strengthen the governance around financial</b>	4a) Consider earlier reports to Committees that set out the strategic financial position at a high level and consider options for consultation	SD-S151	As part of developing the new MTFS, a new financial cycle will be adopted to include earlier engagement of Members at the beginning of the budget setting process to review the projected	See 3b)

**Appendix 1**

<b>Recommendation</b>	<b>Action</b>	<b>Lead</b>	<b>Notes</b>	<b>Target Date</b>
<b>decision making</b>			MTFP forecasts and associated budget gaps. This will enable Members to direct the organisations budget setting approach for the forthcoming year.	
	4b) Ensure that capital decisions that involve borrowing are made at the same time as the approval of the Treasury Management Strategy	HoF	This has been complied with as the 2022/23 Capital programme and Treasury report were taken to the same meeting for approval.	Completed
		HoF / SD-S151	Future capital decisions considered (in-year or as part of standard budget setting) will include the impact to the council's treasury position and it's prudential indicators as an assessment of the revenue implications of any borrowing and overall affordability.	Ongoing
	4c) Review the delegation of the Treasury Management Strategy to Policy, Finance and Development Committee	HoF	Completed as part of budget – now approved by Council.	Completed
	4d) Ensure that agreed budget decisions such as car parking are progressed in a timely manner	SLT	Budget decisions such as Car parking and capital programme decisions have been actioned in a timely manner in accordance with consultation with Members	Completed

# Agenda Item 9



<b>Policy, Finance and Development Committee</b>	<b>Tuesday, 22 March 2022</b>	<b>Matter for Information and Decision</b>
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**Report Title:** **Communications Strategy - Member Consultation (March 2022)**

**Report Author(s):** **Philippa Fisher, Head of Customer Service & Transformation**

<b>Purpose of Report:</b>	The purpose of this report is to consult with Members on how the Council will approach their Communication Strategy for the next three years covering 2022 – 2025.
<b>Report Summary:</b>	This report outlines how the Council will approach its Communications Strategy, indicating the framework it intends to follow.
<b>Recommendation(s):</b>	<p><b>A. Members approve the approach for the Communications Strategy</b></p> <p><b>B. Members agree with the Council’s timeline to deliver the Communications Strategy</b></p>
<b>Senior Leadership, Head of Service, Manager, Officer and Other Contact(s):</b>	<p>Anne Court (Chief Executive / Head of Paid Service) (0116) 257 2601 <a href="mailto:anne.court1@oadby-wigston.gov.uk">anne.court1@oadby-wigston.gov.uk</a></p> <p>Philippa Fisher (Head of Customer Services &amp; Transformation) (0116) 257 677 <a href="mailto:philippa.fisher@oadby-wigston.gov.uk">philippa.fisher@oadby-wigston.gov.uk</a></p>
<b>Corporate Objectives:</b>	<p>Providing Excellent Services (CO3)</p> <p>Building, Protecting and Empowering Communities (CO1)</p> <p>Growing the Borough Economically (CO2)</p>
<b>Vision and Values:</b>	<p>“A Stronger Borough Together” (Vision)</p> <p>Accountability (V1)</p> <p>Respect (V2)</p> <p>Teamwork (V3)</p> <p>Customer Focus (V5)</p> <p>Customer Focus (V5)</p>
<b>Report Implications:-</b>	
Legal:	There are no implications arising from this report.
Financial:	There are no implications arising from this report.
Corporate Risk Management:	<p>Reputation Damage (CR4)</p> <p>Organisational / Transformational Change (CR8)</p> <p>Other corporate risk(s)</p>
Equalities and Equalities Assessment (EA):	There are no implications arising from this report.
Human Rights:	There are no implications arising from this report.
Health and Safety:	There are no implications arising from this report.

<b>Statutory Officers' Comments:-</b>	
Head of Paid Service:	As the author, the report is satisfactory.
Chief Finance Officer:	As the author, the report is satisfactory.
Monitoring Officer:	As the author, the report is satisfactory.
<b>Consultees:</b>	Councillors
<b>Background Papers:</b>	None.
<b>Appendices:</b>	None.

## **1. Introduction**

- 1.1 As part of the Council Peer Review by the LGA which took place in January 2022, a key recommendation was to pick up pace on the implementation of our Communications Strategy.
- 1.2 There is currently a Communications Strategy but this has been in existence since 2020 and is in need of updating, taking into account digital technology, change in services and our audience.
- 1.3 A new Communications Strategy is currently being drafted but to ensure engagement with Members this consultation is to share the overarching framework and approach.
- 1.4 It is proposed that our corporate communications strategy will link to our corporate plan, our strategic objectives, our council values and communication principles.

## **2. Background**

- 2.1 There are strong links between the council that keep our residents, businesses, organisations and partners informed. However, a stronger Communication Strategy can further improve communication and lead to high satisfaction levels.
- 2.2 To help manage our reputation, we need a framework for engagement through effective communications. Effective communication is vital in managing our reputation, promoting our priorities and services to local people and demonstrating that we are open and accountable.

## **3. Communications Strategy Key Aims**

- 3.1 The Communications Strategy aims to provide a framework for effective communications. It will make sure our work in areas is planned, meaningful, timely, co-ordinated and delivered.

We aim to achieve:

- A clear understanding of our communities, their needs and their aspirations
- A better understanding among all our stakeholders of what we are trying to achieve
- Effective use of channels to communicate, consult and engage in appropriate ways
- A continually improving local and national reputation and profile
- Clear, timely, effective and accurate two-way communications with stakeholders
- Improved morale and better performance as a result of effective internal and

- external communications.
- Clear and measurable work plans to help deliver change and improved outcomes
- Endorse good communications, consultation and engagement as council priorities
- Give us a range of channels for our communications, consultation and engagement
- Provide clarity of purpose and support our corporate plan.
- Provide focus, a work plan and tools for effective and sustainable communications, consultation and involvement.
- Set out clear responsibilities and monitoring plans for achieving our aims.

#### **4. Who we speak to – our audiences and stakeholders**

4.1 The strategy will ensure that it takes into account all our audiences and stakeholders, both internal and external. This includes.

- Residents
- Businesses
- Partners
- Stakeholders
- Members
- Council Officers

#### **5. Building Effective Communication Platforms/Channels**

5.1 The strategy will need council-wide commitment and partnership working. This will mean extending innovation and good practice, adopting a corporate approach, introducing new channels, reviewing the effectiveness of some that already exist and using feedback to improve.

5.2 We currently have various tools to reach our audience, such as our website, social media platforms and digital newsletters and forums to communicate with our Borough.

#### **6. Media Relations**

6.1 The Council currently has a good relationship with local media, including press, radio and television and this will continue and be included in the strategy as part of our future.

#### **7. Campaigns / Events/ Consultations**

##### 7.1 Campaigns

The Communications Strategy will indicate how it will focus on key campaigns throughout the year and have a robust process and communication plan to run alongside any campaign with measurable outcomes.

##### 7.2 Events

The council runs events throughout the year to engage with residents, organisations and businesses. As part of the Communication Strategy we will look at this in more depth ensuring that we include opportunities to engage with hard to reach communities.

##### 7.3 Consultations

The council currently have a consultation process and programme. However, as part of our new Communication Strategy this will be reviewed.

The council want to give people a voice in decisions which affect their lives. The Council want to listen to people and let them know that they can make a difference, as individuals and collectively, by giving their views. The Council want residents,

businesses and other partners to tell us their needs and aspirations and get involved in our work.

## **8. Measuring our effectiveness**

- 8.1 Part of understanding whether our Communications Strategy is effective is to ensure we measure key activities. As well as delivering what we say we are going to do, we will monitor, measure and evaluate our work. In this way, we can see what works well and what needs to be improved, adapted or stopped. Performance management is a key component in the success of a well-run local authority and a vital ingredient for improvement.
- 8.2 The Council will include in the Consultation Strategy who the Communications what the key performance indicators are and how they will be published.

## **9. Timetable for future Decisions**

- 9.1 It is proposed that the Communications Strategy will be delivered to the Full Council Meeting on 5 April 2022.

# Agenda Item 10



<b>Policy, Finance and Development Committee</b>	<b>Tuesday, 22 March 2022</b>	<b>Matter for Information and Decision</b>
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**Report Title:** **Boundary Commission for England - Proposed Blaby, Oadby and Wigston County Constituency (2023 Review)**

**Report Author(s):** **David Gill (Head of Law & Democracy / Monitoring Officer)**

<b>Purpose of Report:</b>	To provide Committee with a summary of the local context to the Boundary Commission for England's (BCE) current review of Parliamentary boundaries.
<b>Report Summary:</b>	The report sets out the process for the 2023 boundary review and invites the Committee to consider submitting a formal response from the Council.
<b>Recommendation(s):</b>	<b>That Members consider whether they wish to submit a formal response to the Boundary Commission for England consultation on proposed Parliamentary boundaries.</b>
<b>Senior Leadership, Head of Service, Manager, Officer and Other Contact(s):</b>	David Gill (Head of Law & Democracy / Monitoring Officer) (0116) 257 2626 <a href="mailto:david.gill@oadby-wigston.gov.uk">david.gill@oadby-wigston.gov.uk</a>  Steven Tucker (Democratic & Electoral Services Manager) (0116) 257 2605 <a href="mailto:steven.tucker@oadby-wigston.gov.uk">steven.tucker@oadby-wigston.gov.uk</a>
<b>Corporate Objectives:</b>	Building, Protecting and Empowering Communities (CO1)
<b>Vision and Values:</b>	"A Stronger Borough Together" (Vision) Accountability (V1)
<b>Report Implications:-</b>	
Legal:	There are no implications arising from this report.
Financial:	There are no implications arising from this report.
Corporate Risk Management:	Political Dynamics (CR3) Reputation Damage (CR4) Organisational / Transformational Change (CR8)
Equalities and Equalities Assessment (EA):	There are no implications arising from this report. EA not applicable.
Human Rights:	There are no implications arising from this report.
Health and Safety:	There are no implications arising from this report.
<b>Statutory Officers' Comments:-</b>	
Head of Paid Service:	The report is satisfactory.



Chief Finance Officer:	The report is satisfactory.
Monitoring Officer:	As the author, the report is satisfactory.
<b>Consultees:</b>	None.
<b>Background Papers:</b>	<a href="#">Boundary Commission for England – 2023 Review (East Midlands)</a>
<b>Appendices:</b>	<ol style="list-style-type: none"> <li>1. Boundary Commission for England - Initial Proposals for the Blaby, Oadby and Wigston County Constituency (2023)</li> <li>2. Leicestershire &amp; Rutland MP's Counter-Proposal to the Boundary Commission for England Initial Proposals</li> </ol>

## 1. Boundary Commission for England Review 2023

- 1.1 The Boundary Commission for England (BCE) is currently undertaking a review of the Parliamentary boundaries in England, due to take effect in 2023.
- 1.2 Initial proposals were published in June 2021 with a statutory consultation period running for 8 weeks.
- 1.3 The responses to that publication were published on 2 February 2022 when a further statutory consultation opened until 4 April 2022.
- 1.4 The initial proposals recommended a combination of the 10 Oadby and Wigston Wards with 7 wards from the administrative area of Blaby District Council to form a Blaby, Oadby and Wigston County Constituency. A copy of the proposal is attached at **Appendix 1**.
- 1.5 A response was submitted to the BCE by the Leicestershire and Rutland County Members of Parliament which proposed retaining a South Leicestershire and Harborough seat which would require the transfer of two Oadby and Wigston wards into the Leicester East seat. A copy of the counter-proposal is attached at **Appendix 2**.
- 1.6 Members are invited to consider whether they wish to submit a formal response on behalf of the Council on either of the above two proposals or whether they wish to submit an additional proposal/s.

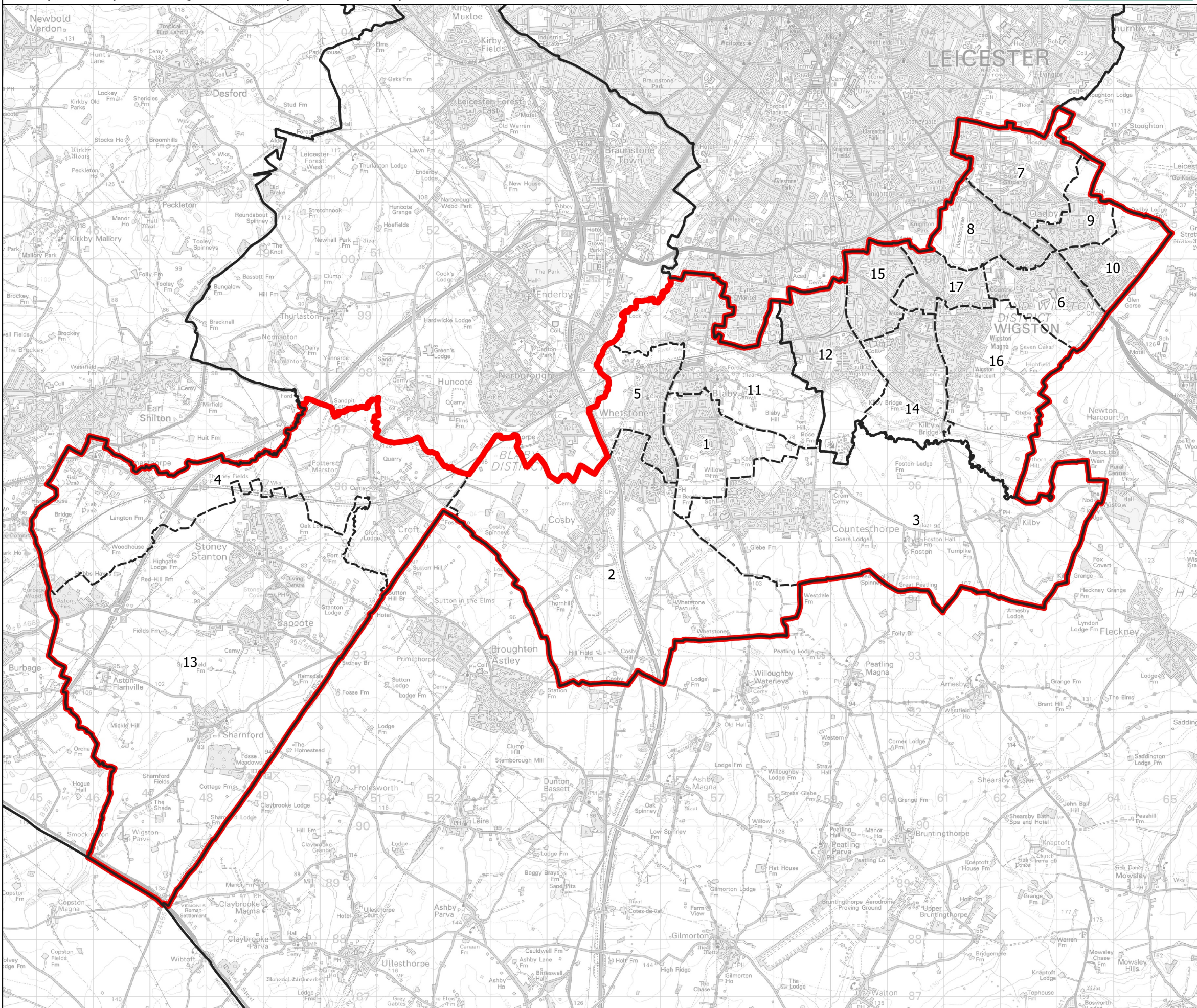


Boundary Commission for England - Initial Proposals for the East Midlands Region

Blaby, Oadby and Wigston County Constituency - Electorate 76,041



- Wards:
- 1 Blaby South
  - 2 Cosby with South Whetstone
  - 3 Countesthorpe
  - 4 Croft Hill
  - 5 North Whetstone
  - 6 Oadby Brocks Hill
  - 7 Oadby Grange
  - 8 Oadby St. Peter's
  - 9 Oadby Uplands
  - 10 Oadby Woodlands
  - 11 Saxondale
  - 12 South Wigston
  - 13 Stanton and Flamville
  - 14 Wigston All Saints
  - 15 Wigston Fields
  - 16 Wigston Meadowcourt
  - 17 Wigston St. Wolstan's



Constituency  
 Local Authorities  
 Wards

0      1      2 km

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HOUSE OF COMMONS  
LONDON SW1A 0AA

**To: The Boundary Commission for England**

**From: Leicestershire and Rutland County Members of Parliament**

**Date: 13<sup>th</sup> July 2021**

Please accept this letter as a joint submission of Members of Parliament in Leicestershire and Rutland. As local MPs we welcome the Commission's request for views on its initial proposals and thank it for its work. Whilst we accept that there is a need for some change across Leicestershire, as only Leicester South has an electorate within the permitted range, we believe that there is a better alternative arrangement available to the Commission. We believe that it is possible to have an arrangement that uses the current Harborough, South Leicestershire, Charnwood, Rutland and Melton and Loughborough constituencies as the building blocks for the new constituencies (like the Commission's proposals achieve for the three Leicester City seats and the proposed Hinkley and Bosworth and North West Leicestershire constituencies). We believe that using the existing constituencies as building blocks for the new seats results in less disruption for our constituents, ensuring that we can carry out our duties as Members of Parliament more effectively. Consequently, we urge the Commission to give serious consideration to the counter proposals that we set out below.

1. The proposed Hinkley and Bosworth and North West Leicestershire

We support the Commission's proposals in relation to these two constituencies. We accept that maintaining a North West Leicestershire based on the local authority requires the transfer of wards to keep it within the accepted range. Similarly, we acknowledge the need to reduce the size of the Bosworth constituency and, therefore, support the new Hinkley and Bosworth seat. We are pleased that this part of the County sees less change than had been proposed at previous reviews.

2. The proposed Mid Leicestershire Seat

We do not support the new Mid Leicestershire seat, as currently proposed. We accept the need for a Mid Leicestershire constituency, but believe that this should be based more on the existing Charnwood constituency. We do not believe that the Glenfield area is the most sensible fit within the City of Leicester. Ed Argar MP has received representation from the local community outlining their strong objection to being included in a Leicester City constituency. Although adjoining the City, the County Council Headquarters are based there. The parish has strong links with neighbouring communities in Blaby, for transport, shopping and schools. Although the parish is contiguous with the City boundary, the community has few links with those metropolitan areas. Our suggested proposal would base Mid Leicestershire much more on the existing Charnwood Constituency, moving only the 3 Bosworth wards and 1 additional Blaby ward into the seat, whilst losing only 5 of its Charnwood wards to the new Melton and Syston constituency (9 in total). However, the Commission's proposal would see 17 wards change between existing constituencies.

3. The proposed Loughborough Seat

We were surprised at the change proposed to the Loughborough seat, given a simple transfer of a single ward to the new Melton and Syston would bring the Loughborough seat into the accepted range. Previous reviews have also demonstrated the overwhelming links between the Wolds ward and the town of Loughborough. Therefore, we believe that the Commission should look at minimum change in this constituency, which would allow the current Loughborough to lose only one ward (Sileby) to our proposed Melton and Syston seat. Instead the Commission's proposals move 3 wards between constituencies (Wolds, Sileby and Mountsorrel).

#### 4. The proposed Melton and Syston Seat

Whilst we do not accept that it is in the best interests of service provision and residents of Melton and the Harborough villages to break the link with Rutland, nor for Rutland to be divorced from Leicestershire, it is understood that the arguments for the proposed divorce of Rutland and Leicestershire pertain to mathematical imperatives for the wider region formulated by the Commission. In the event that such divorce is unavoidable, we consider it desirable to limit any further disruption introduced by these proposals, beyond the loss of Rutland. Alicia Kearns MP has received representation from the Harborough Villages requesting to be kept with Rutland, and if not, with Melton. We believe that this can be achieved by preserving the link between the Borough of Melton and the Harborough Villages that already exists within the current Rutland and Melton constituency. Many of these villages look to Rutland first, and then Melton, for shopping and school catchment areas. Furthermore, our suggested revisions to the proposal for the Melton and Syston seat would require a movement of 21 wards (mainly in Rutland), as opposed to the Commission's proposal to move 26 wards.

#### 5. The proposed Blaby, Oadby and Wigston and Harborough Seats

The Commission's proposals have had to effectively split the existing South Leicestershire and Harborough constituencies into two halves and add back in a different fifty percent of voters on each occasion. We consider this too disruptive to the existing constituencies and too far a radical departure from the requirement to use the current seats as building blocks for the new ones. The consequences for communities are that existing local ties are broken by the Commission's proposals. We would strongly urge a rethink of this policy. Our counter proposal would be to keep a South Leicestershire constituency and restore the link between Harborough and most of Oadby and Wigston Borough. Whilst we accept that to do this we have to place 2 Oadby wards (Oadby Grange and Oadby Uplands) into Leicester East, we believe this to be a better alternative to Glenfield. There are good transport links between these areas and the City, as well as a seamless merging of roads between the City and Oadby. The area shares strong work and family ties to the City and houses a campus for the University of Leicester at Oadby Student Village. Additionally, there is also the advantage of a clear boundary created by the Harborough Road to the West and Wash Brook to the South. Given that change must happen somewhere, this is by far the least disruptive option. Our counter proposal retains a South Leicestershire seat, with only one ward (Winstanley) transferring to our proposed Mid Leicestershire seat from the existing South Leicestershire constituency. The existing Harborough would only have to lose the two wards outlined above to our proposed Leicester East seat. However, the Commission's proposal would displace no less than 17 wards from their existing constituencies, placing the 10 Oadby and Wigston wards from Harborough into the new Blaby, Oadby and Wigston seat; and 7 wards from South Leicestershire into the proposed Harborough seat. The Commission's proposal also has an irregular shape due to taking in the two rural Blaby wards of Croft Hill and Stanton and Flamville.

#### 6. Leicester West, Leicester South and Leicester East

We acknowledge the advantage the Commission sees in placing outside areas within the City, despite on paper there being enough electors to enable the drawing of three seats entirely within the City Unitary Authority area. Were this to be done, then it would necessitate a significant re-drawing of the three Leicester City seats. As previously stated, we consider the Commission's statutory duty to use existing constituencies as the building blocks for the new seats to be of paramount importance. This is because it enables Members of Parliaments to maintain stable and consistent representation of their electorates, which is vital to effective representation. We, however, as outlined above, believe that a link with part of Oadby offers a better solution to avoid a significant redrawing of the Leicester constituencies. Our proposal for Leicester East allows the one seat within the City within the permitted range (Leicester South) to be unaltered. Whilst Leicester West, as in the Commission's proposal, picks up the Belgrave ward from Leicester East. In short, by having a link with Oadby, as opposed to with Glenfield, our proposal only requires the movement of 1 Leicester City Ward.

In conclusion, we believe that the Commission's proposals for Leicestershire can be significantly improved by aligning the new constituencies with the existing ones, rather than prioritising the coterminosity of Harborough District. By doing this, less change is required. Our proposals move fewer wards than the Commission's proposal. Consequently, fewer local ties are broken, which enables the stable representation of our voters in our roles as Members of Parliament.

Yours thankfully,



Alberto Costa MP  
Member of Parliament for South Leicestershire



Ed Argar MP  
Member of Parliament for Charnwood



Andrew Bridgen MP  
Member of Parliament for North West Leicestershire



Luke Evans MP  
Member of Parliament for Bosworth



Jane Hunt MP  
Member of Parliament for Loughborough



Alicia Kearns MP  
Member of Parliament for Melton & Rutland



Neil O'Brien MP  
Member of Parliament for Harborough

## Appendix

South Leicestershire	Normanton	2185
South Leicestershire	Blaby South	3987
South Leicestershire	Cosby with South Whetstone	4185
South Leicestershire	Countesthorpe	6145
South Leicestershire	Croft Hill	1928
South Leicestershire	Enderby and St John's	4244
South Leicestershire	Narborough and Littlethorpe	4046
South Leicestershire	North Whetstone	4048
South Leicestershire	Pastures	3777
South Leicestershire	Saxondale	5601
South Leicestershire	Stanton and Flamville	6832
South Leicestershire	Broughton Astley-Primethorpe and Sutton	4011
South Leicestershire	Broughton Astley South and Leire	3666
South Leicestershire	Lutterworth East	3844
South Leicestershire	Lutterworth West	3825
South Leicestershire	Ullesthorpe	2261
South Leicestershire	Dunton	2095
South Leicestershire	Misterton	2097
South Leicestershire	Ravenhurst and Fosse	4915
South Leicestershire	Millfield	1925
	<b>Total</b>	<b>75617</b>
Harborough	Lubenham	1698
Harborough	South Wigston	5975
Harborough	Wigston All Saints	4775
Harborough	Wigston Meadowcourt	4814
Harborough	Wigston St Wolstan's	5066
Harborough	Market Harborough-Great Bowden and Arden	4283
Harborough	Market Harborough-Logan	6075
Harborough	Market Harborough-Welland	4546
Harborough	Market Harborough-Little Bowden	4257
Harborough	Glen	4339
Harborough	Kibworths	6297
Harborough	Oadby Brocks Hill	3099
Harborough	Oadby St Peter's	3342
Harborough	Oadby Woodlands	3494
Harborough	Wigston Fields	5108
Harborough	Fleckney	4415
Harborough	Bosworth	2442
	<b>Total</b>	<b>74025</b>
Bosworth	Hinckley Trinity	5419
Bosworth	Ambien	3005
Bosworth	Barlestone, Nailstone and Osbaston	2634
Bosworth	Barwell	6917
Bosworth	Burbage St Catherines and Lash Hill	4733
Bosworth	Burbage Sketchley and Stretton	8148
	Cadeby, Carlton and Market Bosworth with	
Bosworth	Shackerstone	2973
Bosworth	Earl Shilton	7917
Bosworth	Hinckley Castle	4957
Bosworth	Hinckley Clarendon	6972

Bosworth	Hinckley De Montfort	8148
Bosworth	Newbold Verdon with Desford and Peckleton	7033
Bosworth	Twycross and Witherley with Sheepy	2649
Bosworth	Oakthorpe and Donisthorpe	2170
Bosworth	Appleby	2008
	<b>Total</b>	<b>75683</b>

NW Leicestershire	Ashby Castle	2509
NW Leicestershire	Ashby Holywell	2151
NW Leicestershire	Ashby Ivanhoe	2456
NW Leicestershire	Ashby Money Hill	2207
NW Leicestershire	Ashby Willesley	2136
NW Leicestershire	Ashby Woulds	2130
NW Leicestershire	Blackfordby	2314
NW Leicestershire	Broom Leys	2108
NW Leicestershire	Castle Donington Castle	2114
NW Leicestershire	Castle Donington Central	1981
NW Leicestershire	Castle Donington Park	1521
NW Leicestershire	Coalville East	2107
NW Leicestershire	Coalville West	1816
NW Leicestershire	Daleacre Hill	1885
NW Leicestershire	Ellistown and Battleflat	2083
NW Leicestershire	Greenhill	2086
NW Leicestershire	Hermitage	1845
NW Leicestershire	Holly Hayes	2009
NW Leicestershire	Hugglescote St John's	1673
NW Leicestershire	Hugglescote St Mary's	2322
NW Leicestershire	Ibstock East	1954
NW Leicestershire	Ibstock West	2277
NW Leicestershire	Kegworth	1843
NW Leicestershire	Long Whatton and Diseworth	2166
NW Leicestershire	Measham North	1986
NW Leicestershire	Measham South	1997
NW Leicestershire	Ravenstone and Packington	2390
NW Leicestershire	Sence Valley	2386
NW Leicestershire	Snibston North	1965
NW Leicestershire	Snibston South	1790
NW Leicestershire	Thornborough	2078
NW Leicestershire	Thringstone	2064
NW Leicestershire	Valley	2315
NW Leicestershire	Worthington and Breedon	2426
NW Leicestershire	Bardon	2223
NW Leicestershire	Castle Rock	2060
	<b>Total</b>	<b>75373</b>

Loughborough	Shepshed West	5885
Loughborough	Barrow and Sileby West	5736
Loughborough	Loughborough Ashby	5178
Loughborough	Loughborough Dishley and Hathern	5004
Loughborough	Loughborough Garendon	4447
Loughborough	Loughborough Hastings	4321
Loughborough	Loughborough Lemyngton	4588
Loughborough	Loughborough Nanpantan	3965
Loughborough	Loughborough Outwoods	4628

Loughborough	Loughborough Shelthorpe	6434
Loughborough	Loughborough Southfields	5417
Loughborough	Loughborough Storer	4787
Loughborough	Quorn and Mountsorrel Castle	5702
Loughborough	Shepshed East	5209
Loughborough	The Wolds	2601
	<b>Total</b>	<b>73902</b>

Melton and Syston	Melton Newport	4105
Melton and Syston	Asfordby	2672
Melton and Syston	Bottesford	2946
Melton and Syston	Croxton Kerrial	1496
Melton and Syston	Frisby-on-the-Wreake	1486
Melton and Syston	Gaddesby	1417
Melton and Syston	Long Clawson and Stathern	3370
Melton and Syston	Melton Craven	2719
Melton and Syston	Melton Dorian	3966
Melton and Syston	Melton Egerton	2806
Melton and Syston	Melton Sysonby	3991
Melton and Syston	Melton Warwick	2648
Melton and Syston	Old Dalby	1568
Melton and Syston	Somerby	1485
Melton and Syston	Waltham-on-the-Wolds	1305
Melton and Syston	Wymondham	1279
Melton and Syston	Billesdon and Tilton	2079
Melton and Syston	Nevill	2284
Melton and Syston	Wreake Villages	2409
Melton and Syston	Queniborough	3476
Melton and Syston	Thurnby and Houghton	6676
Melton and Syston	East Goscote	2307
Melton and Syston	Syston West	5031
Melton and Syston	Sileby	6171
Melton and Syston	Syston East	5471
	<b>Total</b>	<b>75163</b>

Mid Leicestershire	Rothley and Thurmaston	6261
Mid Leicestershire	Forest Bradgate	2780
Mid Leicestershire	Groby	5444
Mid Leicestershire	Markfield, Stanton and Fieldhead	4890
Mid Leicestershire	Anstey	5734
Mid Leicestershire	Birstall Wanlip	5733
Mid Leicestershire	Birstall Watermead	5148
Mid Leicestershire	Thurmaston	7491
Mid Leicestershire	Ratby, Bagworth and Thornton	5703
Mid Leicestershire	Mountsorrel	5402
Mid Leicestershire	Ellis	4444
Mid Leicestershire	Fairestone	3751
Mid Leicestershire	Muxloe	3357
Mid Leicestershire	Forest	5869
Mid Leicestershire	Winstanley	4817
	<b>Total</b>	<b>76824</b>

Leicester West	Western	13302
Leicester West	Abbey	12595



Leicester West	Beaumont Leys	11676
Leicester West	Braunstone Park and Rowley Fields	12491
Leicester West	Fosse	7384
Leicester West	Westcotes	7106
Leicester West	Belgrave	11349
	<b>Total</b>	<b>75903</b>
Leicester South	Aylestone	8294
Leicester South	Castle	11372
Leicester South	Eyres Monsell	7805
Leicester South	Knighton	12503
Leicester South	Saffron	7492
Leicester South	Stoneygate	12617
Leicester South	Wycliffe	8364
Leicester South	Spinney Hills	8565
	<b>Total</b>	<b>77012</b>
Leicester East	Rushey Mead	12003
Leicester East	Evington	12333
Leicester East	Humberstone and Hamilton	13856
Leicester East	North Evington	11849
Leicester East	Thurncourt	8217
Leicester East	Troon	9147
Leicester East	Oadby Grange	4278
Leicester East	Oadby Uplands	3364
	<b>Total</b>	<b>75047</b>